Motorola Solutions Reports First-Quarter 2022 Financial Results

Company achieves record Q1 orders, sales, and ending backlog

- Sales of \$1.9 billion, up 7% versus a year ago
 - Products and Systems Integration sales up 9%
 - Software and Services sales up 4%
- GAAP earnings per share (EPS) of \$1.54
- Non-GAAP EPS* of \$1.70
- Record Q1 ending backlog of \$13.4 billion, up 19% versus a year ago
- Repurchased \$493 million of shares
- Closed the acquisitions of Ava Security, a global provider of cloud-native video security and analytics, and TETRA Ireland, the country's National Digital Radio Service provider

CHICAGO – May 12, 2022 – Motorola Solutions, Inc. (NYSE: MSI) today reported its earnings results for the first quarter of 2022.

"I'm pleased with our strong start to the year, highlighted by robust growth in video security," said Greg Brown, chairman and CEO, Motorola Solutions. "Record first-quarter orders, sales and ending backlog position us well for continued growth in 2022, while we continue to navigate a challenging macroeconomic and supply chain environment."

KEY FINANCIAL RESULTS (presented in millions, except per share data and percentages)

	Q1 2022	Q1 2021	% Change
Sales	\$1,892	\$1,773	7 %
GAAP			
Operating Earnings	\$239	\$298	(20)%
% of Sales	12.6 %	16.8 %	
EPS	\$1.54	\$1.41	9 %
Non-GAAP*			
Operating Earnings	\$374	\$411	(9)%
% of Sales	19.8 %	23.2 %	
EPS	\$1.70	\$1.87	(9)%
Products and Systems Integration Segment			
Sales	\$1,103	\$1,015	9 %
GAAP Operating Earnings	\$39	\$77	(49)%
% of Sales	3.5 %	7.6 %	
Non-GAAP Operating Earnings*	\$96	\$131	(27)%
% of Sales	8.7 %	12.9 %	
Software and Services Segment			
Sales	\$789	\$758	4 %
GAAP Operating Earnings	\$200	\$221	(10)%
% of Sales	25.3 %	29.1 %	
Non-GAAP Operating Earnings*	\$278	\$280	(1)%
% of Sales	35.2 %	36.9 %	. ,

^{*}Non-GAAP financial information excludes the after-tax impact of approximately \$0.16 per diluted share related to highlighted items, including share-based compensation expenses and intangible assets amortization expense. Details regarding these non-GAAP adjustments and the use of non-GAAP measures are included later in this news release.

OTHER SELECTED FINANCIAL RESULTS

- Revenue Sales were \$1.9 billion, up 7% from the year-ago quarter driven by growth in North America.
 Revenue from acquisitions was \$17 million and currency headwinds were \$18 million in the quarter. The
 Products and Systems Integration segment grew 9% driven by growth in land mobile radio (LMR) and video
 security. The Software and Services segment grew 4%, driven by growth in video security and command
 center software.
- Operating margin GAAP operating margin was 12.6% of sales, down from 16.8% in the year-ago quarter.
 Non-GAAP operating margin was 19.8% of sales, down from 23.2% in the year-ago quarter. The decrease in
 both GAAP and non-GAAP operating margins was primarily due to the impact of higher direct material costs
 for semiconductors which were highlighted last quarter and higher operating expenses for acquisitions, partially
 offset by higher sales related to better than expected supply in LMR.
- Taxes The GAAP effective tax rate was (22.4)%, down from 15.1% in the year-ago quarter, primarily due to
 a discrete deferred tax benefit as a result of the taxable reorganization of our intellectual property in the
 current quarter. The non-GAAP effective tax rate was 15.2%, down from 17.7% in the year-ago quarter,
 driven primarily by the benefit of higher export sales and higher stock-based compensation in the current
 quarter.
- Cash flow Operating cash flow was \$152 million, compared to \$370 million in the year-ago quarter. Free
 cash flow was \$98 million, compared to \$318 million in the year-ago quarter. Both the operating cash flow
 and free cash flow for the quarter decreased primarily due to an increase in inventory.
- Capital allocation During the quarter, the company repurchased \$493 million of shares, paid \$134 million in cash dividends and incurred \$54 million of capital expenditures. Additionally, the company closed the acquisitions of Ava Security for \$387 million and TETRA Ireland for \$120 million, each net of cash acquired. Subsequent to quarter end, the company acquired Calipsa, a leader in cloud-based advanced video analytics for \$40 million, and Videotec, a global provider of pan-tilt-zoom and explosion proof cameras for \$22M, each net of cash acquired.
- **Backlog** The company ended the quarter with record Q1 backlog of \$13.4 billion, up 19% or \$2.1 billion, from the year-ago quarter. Products and Systems Integration segment backlog was up 26%, or \$852 million. The growth was primarily driven by strong LMR and video security demand. Software and Services segment backlog was up 16% or \$1.3 billion, driven by the extension of the Airwave contract in the fourth quarter of 2021 and an increase in multi-year software and services contracts in North America.

NOTABLE WINS AND ACHIEVEMENTS

Software and Services

- \$27M command center software order for a customer in LATAM
- \$20M of U.S. Federal multi-year service orders
- \$8M command center software record management order for the City of Phoenix, AZ
- \$8M services agreement with the City of Chicago, IL
- · 28% growth in video security and access control software
- Subsequent to quarter end, launched the Public Safety Threat Alliance, a cybersecurity information sharing and intelligence hub for the public safety community

Products and Systems Integration

- \$60M+ nationwide P25 order for Taiwan National Police Agency
- \$20M P25 upgrade order for Los Angeles Unified School District
- \$14M TETRA upgrade order for Israel Railways
- \$11M P25 expansion for a large U.S. customer
- \$5M video security order for a large U.S. public school system

BUSINESS OUTLOOK

- **Second-quarter 2022** The company expects revenue growth of 4% to 5% compared to the second quarter of 2021. The company expects non-GAAP EPS in the range of \$1.83 to \$1.88 per share. This assumes \$50 million in foreign exchange headwinds, 173 million fully diluted shares, and an effective tax rate of 22% to 23%.
- Full-year 2022 The company is maintaining its prior guidance of 7% revenue growth and non-GAAP EPS guidance of between \$9.80 and \$9.95 per share. This outlook assumes \$170 million in foreign exchange headwinds, an increase of \$110 million from the prior guidance. It also assumes 173 million fully diluted shares and an effective tax rate of 21% to 21.5%. The company expects pricing actions, targeted cost reductions, and a favorable mix for LMR products to result in higher operating margins in the second half of the year.

The company has not quantitatively reconciled its guidance for forward-looking non-GAAP metrics to their most comparable GAAP measures because the company does not provide specific guidance for the various reconciling items as certain items that impact these measures have not occurred, are out of the company's control, or cannot be reasonably predicted. Accordingly, a reconciliation to the most comparable GAAP financial metric is not available without unreasonable effort. Please note that the unavailable reconciling items could significantly impact the company's results.

MACROECONOMIC EVENTS

Recent macroeconomic events impacting the company are discussed below. During the first quarter of 2022, the company continued to operate under challenging market conditions, influenced by events such as the Russia-Ukraine conflict, the continuing impact of the COVID-19 pandemic, disruption to the company's supply chain and the inflationary cost environment.

Russia-Ukraine Conflict

In February 2022, Russia's invasion of Ukraine prompted the United States, the European Union and other countries to impose economic sanctions on Russia. During the first quarter of 2022, the company suspended all sales, provision of services and shipments of its products to Russia and Belarus. Russia, Ukraine and Belarus do not constitute a material portion of the company's business. For the year ended December 31, 2021, the company's net sales in Russia and Belarus were less than \$25 million. While the company does not anticipate that the current posture of the Russia-Ukraine conflict will materially and adversely affect its results of operations, the conflict is still ongoing and future impacts are difficult to estimate. An escalation of the conflict's current scope or expansion of the conflict's economic disruption could materially and adversely affect the company and its operations. During the first quarter of 2022, the company indirectly experienced impacts from the Russia-Ukraine conflict within its supply chain (as further described below). The conflict has and may continue to have a significant impact on the global macroeconomic and geopolitical environments, including increased volatility in capital and commodity markets, rapid changes to regulatory conditions (including the use of sanctions), supply chain and operational challenges for multinational corporations, inflationary pressures and an increased risk of cybersecurity incidents. For a more complete discussion of the risks the company encounters in its business, please refer to Part I, Item 1A, "Risk Factors" in the company's Annual Report on Form 10-K for the fiscal year ended December 31, 2021.

COVID-19, Supply Chain Disruptions & Inflationary Cost Environment

The COVID-19 pandemic continues to be dynamic, and near-term challenges across the economy remain. The health and safety of the company's employees remains its top priority, and the company continues to work to mitigate the impact of COVID-19 on its employees, customers, communities, liquidity and financial position.

As the company progressed throughout the first quarter of 2022, its supply chain has been increasingly impacted by global issues related to the effects of the COVID-19 pandemic and the inflationary cost environment, particularly with respect to materials in the semiconductor market, including part shortages, increased freight costs, diminished transportation capacity (including indirectly as a result of the Russia-Ukraine conflict) and labor constraints. This has resulted in disruptions in the company's supply chain, as well as difficulties and delays in procuring certain semiconductor components. During the latter part of the fourth quarter of 2021 and continuing into the first quarter of 2022, cost increases were driven by elevated lead times and increased material costs, in particular the need to purchase semiconductor components from alternative sources, including brokers. The company anticipates increased costs to procure materials within the semiconductor market to continue through the first half of 2022. Further, the company anticipates the broader impact of inflationary pressures and increased material and supply chain costs and disruptions to continue throughout 2022. The company is closely monitoring its supply chain, including impacts from manufacturing lockdowns related to the spread of COVID-19 in China during the first quarter of 2022 which continue to disrupt the semiconductor supply market. Accordingly, in the first quarter of 2022 the company focused on improving its supplier network, engineering alternative designs and working to reduce supply shortages. The company is actively managing its inventory in an effort to minimize supply chain disruptions and enable continuity of supply and services to its customers, and it expects to maintain elevated levels of inventory until supply constraints have been remediated.

Although the macroeconomic environment continued to introduce challenges in the first guarter of 2022. the company is encouraged by customer demand for its products and services. Specifically, in the Software and Services segment, with the largely recurring nature of the business and the strong backlog position, the company continues to expect that the impacts on net sales and operating margin will be limited throughout 2022. Within the Products and Systems Integration segment, while the company is encouraged by strong LMR backlog and the resiliency of the Video Security and Access Control technology that experienced growth in the first quarter of 2022 and which the company expects to continue to grow for the remainder of 2022, supply constraints continue to impact the LMR business and the company expects demand for its products will continue to out-pace its ability to obtain semiconductor component supply throughout 2022. Where appropriate, the company has established pricing adjustments to its product and service offerings to mitigate its exposure to inflationary pressures on its businesses and expects to benefit from these adjustments in the second half of 2022. Further, demand continues to be supported with ongoing sources of government funding. In March 2021, the President of the United States signed into law the American Rescue Plan Act of 2021 ("ARPA"), which is intended to provide economic stimulus, specifically additional funding to state and local governments, education and healthcare, as well as other funding relief provisions, in order to address the impact of the COVID-19 pandemic. The company experienced the positive impact of the ARPA funding on its business and results of operations during the first guarter of 2022 and anticipates that the ARPA will continue to have a positive impact throughout the remainder of 2022.

CONFERENCE CALL AND WEBCAST Motorola Solutions will host its quarterly conference call beginning at 4 p.m. U.S. Central Time (5 p.m. U.S. Eastern Time) on Thursday, May 12. The conference call will be webcast live at www.motorolasolutions.com/investor. An archive of the webcast will be available for a limited period of time thereafter.

CONSOLIDATED GAAP RESULTS (presented in millions, except per share data)

A comparison of results from operations is as follows:

	Q1 2022	Q1 2021
Net sales	\$1,892	\$1,773
Gross margin	\$857	\$860
Operating earnings	\$239	\$298
Amounts attributable to Motorola Solutions, Inc. common stockholders		
Net earnings	\$267	\$244
Diluted EPS	\$1.54	\$1.41
Weighted average diluted common shares outstanding	173.1	173.2

USE OF NON-GAAP FINANCIAL INFORMATION

In addition to the results presented in accordance with accounting principles generally accepted in the U.S. ("GAAP") included in this news release, Motorola Solutions also has included non-GAAP measurements of results, including free cash flow, non-GAAP operating earnings, non-GAAP EPS, non-GAAP operating margin, non-GAAP tax rate and organic revenue. The company has provided these non-GAAP measurements to help investors better understand its core operating performance, enhance comparisons of core operating performance from period-to-period and allow better comparisons of its operating performance to that of its competitors. Among other things, management uses these operating results, excluding the identified items, to evaluate the performance of its businesses and to evaluate results relative to certain incentive compensation targets. Management uses operating results excluding these items because it believes these measurements enable it to make better period-to-period evaluations of the financial performance of its core business operations. The non-GAAP measurements are intended only as a supplement to the comparable GAAP measurements and the company compensates for the limitations inherent in the use of non-GAAP measurements by using GAAP measures in conjunction with the non-GAAP measurements. As a result, investors should consider these non-GAAP measurements in addition to, and not in substitution for or as superior to, GAAP measurements.

Reconciliations: Details and reconciliations of such non-GAAP measurements to the corresponding GAAP measurements can be found at the end of this news release.

Free cash flow: Free cash flow represents net cash provided by operating activities less capital expenditures. The company believes that free cash flow is useful to investors as the basis for comparing its performance and coverage ratios with other companies in the company's industries, although the company's measure of free cash flow may not be directly comparable to similar measures used by other companies. This measure is also used as a component of incentive compensation.

Organic revenue: Organic revenue reflects net sales calculated under GAAP excluding net sales from acquired business owned for less than four full quarters. The company believes organic revenue provides useful information for evaluating the periodic growth of the business on a consistent basis and provides for a meaningful period-to-period comparison and analysis of trends in the business.

Non-GAAP operating earnings, non-GAAP EPS and non-GAAP operating margin each excludes highlighted items, including share-based compensation expenses and intangible assets amortization expense, as follows:

Highlighted items: The company has excluded the effects of highlighted items including, but not limited to, acquisition-related transaction fees, tangible and intangible asset impairments, reorganization of business charges, certain non-cash pension adjustments, legal settlements and other contingencies, gains and losses on investments and businesses, Hytera-related legal expenses, and the income tax effects of significant tax matters, from its non-GAAP operating expenses and net income measurements because the company believes that these historical items do not reflect expected future operating earnings or expenses and do not contribute to a meaningful evaluation of the company's current operating performance or comparisons to the company's past operating performance. For the purposes of management's internal analysis over operating performance, the company uses financial statements that exclude highlighted items, as these charges do not contribute to a meaningful evaluation of the company's current operating performance or comparisons to the company's past operating performance.

Hytera-Related Legal Expenses: On March 14, 2017, the company filed a complaint in the U.S. District Court for the Northern District of Illinois (the "Court") against Hytera Communications Corporation Limited of Shenzhen, China; Hytera America, Inc.; and Hytera Communications America (West), Inc. (collectively, "Hytera"), alleging trade secret theft and copyright infringement and seeking, among other things, injunctive relief, compensatory damages, and punitive damages. On February 14, 2020, the company announced that a jury decided in the company's favor in its trade secret theft and copyright infringement case. In connection with this verdict, the jury awarded the company \$345.8 million in compensatory damages and \$418.8 million in punitive damages, for a total of \$764.6 million. The Court denied Hytera's motion for a new trial on October 20, 2020. On December 17, 2020, the Court denied the company's motion for a permanent injunction, finding instead that Hytera must pay the company a forward-looking reasonable royalty on products that use the company's stolen trade secrets. As the parties were unable to agree on a reasonable royalty rate, the Court entered an order favorable to the company on December 15, 2021, and, consistent with the company's requests, set royalty rates for Hytera's sale of relevant products from July 1, 2019 forward. The Court also ordered the parties to jointly file by February 22, 2022, a proposed royalty agreement for the Court's review and approval. Because the parties could not concur on the royalty agreement, they each filed supporting papers for their proposed draft agreements. and on April 12, 2022, the Court issued a ruling generally favorable to the company on the critical aspects of the royalty agreement. On April 19, 2022, the parties filed an agreed royalty agreement that incorporates the findings of the Court's ruling.

In response to the Court's decision to award the company \$764.6 million in compensatory and punitive damages, Hytera motioned for certain equitable relief. On January 8, 2021, the Court granted Hytera's motion for certain equitable relief and reduced the \$764.6 million judgment award to \$543.7 million. That same day, the Court also granted the company's motion for pre-judgment interest. On August 10, 2021, the Court ruled that Hytera must pay the company \$51.1 million in pre-judgment interest and \$2.6 million in costs. On March 25, 2021, the Court entered rulings favorable to the company with respect to several of the company's post-trial motions, including the company's motion for attorneys' fees and its motion to require Hytera to turn over certain assets in satisfaction of the company's judgment award. On September 7, 2021, Hytera filed a notice of appeal of the Court's judgment with the U.S. Court of Appeals for the Seventh Circuit (the "Court of Appeals"). The parties have briefed a jurisdictional issue raised by the Court of Appeals in response to Hytera's notice of appeal and await the Court's determination. On September 29, 2021, the company filed two additional motions with the Court, requesting the Court to reconsider its order denying the Company's request for an injunction, and requesting that the Court enforce its ruling requiring Hytera to turn over certain assets in satisfaction of the company's judgment

award, or, in the alternative, hold Hytera in contempt. On October 15, 2021, the Court granted the company's request for \$34.2 million in attorneys' fees against Hytera.

Separate from the company's litigation with Hytera, on May 27, 2020, Hytera America, Inc. and Hytera Communications America (West), Inc. each filed for Chapter 11 bankruptcy protection in the U.S. Bankruptcy Court for the Central District of California (the "Bankruptcy Court"). The company filed motions in the Bankruptcy Court to dismiss the bankruptcy proceedings in July 2020. On January 22, 2021, the Bankruptcy Court entered an agreed order, allowing a partial sale of Hytera's U.S. assets in the bankruptcy proceedings. The proposed sale does not include Hytera inventory accused of including the company's intellectual property. On February 11, 2022, the Court entered an order to confirm the liquidation plan for the two Hytera entities and the distributions were made on February 25, 2022 to the creditors, including \$13 million to the company. The gain was recorded to Other charges (income).

Management typically considers legal expenses associated with defending the company's intellectual property as "normal and recurring" and accordingly, Hytera-related legal expenses were included in both the company's GAAP and non-GAAP operating income for fiscal years 2017, 2018 and 2019. The company anticipates further expenses associated with Hytera-related litigation; however, as of 2020, the company believes that these expenses are no longer a part of the "normal and recurring" legal expenses incurred to operate its business. In addition, as any contingent or actual gains associated with the Hytera litigation are recognized, they will be similarly excluded from the company's non-GAAP operating income, consistent with the company's treatment of the \$13 million of proceeds realized in Q1 2022. The company believes after the jury award, the presentation of excluding both Hytera-related legal expenses and gains related to awards better aligns with how management evaluates the company's ongoing underlying business performance.

Share-based compensation expenses: The company has excluded share-based compensation expenses from its non-GAAP operating expenses and net income measurements. Although share-based compensation is a key incentive offered to the company's employees and the company believes such compensation contributed to the revenue earned during the periods presented and also believes it will contribute to the generation of future period revenues, the company continues to evaluate its performance excluding share-based compensation expenses primarily because it represents a significant non-cash expense. Share-based compensation expenses will recur in future periods.

Intangible assets amortization expense: The company has excluded intangible assets amortization expense from its non-GAAP operating expenses and net earnings measurements primarily because it represents a non-cash expense and because the company evaluates its performance excluding intangible assets amortization expense. Amortization of intangible assets is consistent in amount and frequency but is significantly affected by the timing and size of the company's acquisitions. Investors should note that the use of intangible assets contributed to the company's revenues earned during the periods presented and will contribute to the company's future period revenues as well. Intangible assets amortization expense will recur in future periods.

FORWARD LOOKING STATEMENTS

This news release contains "forward-looking statements" within the meaning of applicable federal securities law. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and generally include words such as "believes," "expects," "intends," "anticipates," "estimates" and similar expressions. The company can give no assurance that any actual or future results or events discussed in these statements will be achieved. Any forward-looking statements represent the company's views only as of today and should not be relied upon as representing the company's views as of any subsequent date. Readers are cautioned that such forwardlooking statements are subject to a variety of risks and uncertainties that could cause the company's actual results to differ materially from the statements contained in this release. Such forward-looking statements include, but are not limited to, Motorola Solutions' financial outlook for the second-guarter and full-year of 2022, the impact of the COVID-19 pandemic, supply chain constraints, the Russia-Ukraine conflict, inflation and the ARPA, including the impact of actions taken by the company in response to such events, on Motorola Solutions' business and results of operations. Motorola Solutions cautions the reader that the risks and uncertainties below, as well as those in Part I Item 1A of Motorola Solutions' 2021 Annual Report on Form 10-K and in its other SEC filings available for free on the SEC's website at www.sec.gov and on Motorola Solutions' website at www.motorolasolutions.com, could cause Motorola Solutions' actual results to differ materially from those estimated or predicted in the forward-looking statements. Many of these risks and uncertainties cannot be controlled by Motorola Solutions, and factors that may impact forward-looking statements include, but are not limited to: (i) the impact, including increased costs and potential liabilities, associated with changes in laws and regulations regarding privacy, data protection and information security; (ii) challenges relating to existing or future legislation and regulations pertaining to artificial intelligence ("AI"), AI-enabled products and the use of biometrics and other video analytics; (iii) the impact of government regulation of radio frequencies; (iv) audits and regulations and laws applicable to our U.S. government customer contracts and grants; (v) the impact, including additional compliance obligations, associated with existing or future telecommunications-related laws and regulations; (vi) the evolving state of environmental regulation relating to climate change, and the physical risks of climate change; (vii) impact of product regulatory and safety, consumer, worker safety and environmental laws; (viii) impact of tax matters; (ix) the continuing and future impact of the COVID-19 pandemic on our business; (x) additional compliance obligations and increased risk and competition associated with the expansion of our technologies within our Products and Systems Integration and Software and Services segments; (xi) the effectiveness of our investments in new products and technologies; (xii) the effectiveness of our strategic acquisitions, including the integrations of such acquired businesses; (xiii) increased cybersecurity threats, a security breach or other significant disruption of our IT systems or those of our outsource partners, suppliers or customers; (xiv) our inability to protect our intellectual property or potential infringement of intellectual property rights of third parties; (xv) our license of the MOTOROLA, MOTO, MOTOROLA SOLUTIONS and the Stylized M logo and all derivatives and formatives thereof from Motorola Trademark Holdings, LLC; (xvi) the global nature of our employees, customers, suppliers and outsource partners; (xvii) our use of third-parties to develop, design and/or manufacture many of our components and some of our products, and to perform portions of our business operations; (xviii) the inability of our subcontractors to perform in a timely and compliant manner or adhere to our Human Rights Policy; (xix) our inability to purchase at acceptable prices a sufficient amount of materials, parts, and components, as well as software and services, to meet the demands of our customers, and any disruption to our suppliers or significant increase in the price of supplies; (xx) risks related to our large, multi-year system and services contracts; (xxi) the inability of our products to meet our customers' expectations or regulatory or industry standards; (xxii) impact of current global economic and political conditions in the markets in which we operate (including the Russia-Ukraine conflict and inflation); (xxiii) impact of returns on pension and retirement plan assets and interest rate

changes; (xxiv) inability to access the capital markets for financing on acceptable terms and conditions; (xxv) inability to attract and retain senior management and key employees; (xxvi) impact of the ARPA on our business; and (xxvii) the return of capital to shareholders through dividends and/or repurchasing shares. Motorola Solutions undertakes no obligation to publicly update any forward-looking statement or risk factor, whether as a result of new information, future events or otherwise.

ABOUT MOTOROLA SOLUTIONS

Motorola Solutions is a global leader in public safety and enterprise security. Our solutions in land mobile radio communications, video security & access control and command center software, bolstered by managed & support services, create an integrated technology ecosystem to help make communities safer and businesses stay productive and secure. At Motorola Solutions, we're ushering in a new era in public safety and security. Learn more at www.motorolasolutions.com.

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Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Statements of Operations (In millions, except per share amounts)

	Three Months End			ded	
	Арі	ril 2, 2022	Ap	ril 3, 2021	
Net sales from products	\$	1,046	\$	926	
Net sales from services		846		847	
Net sales		1,892		1,773	
Costs of products sales		548		438	
Costs of services sales		487		475	
Costs of sales		1,035		913	
Gross margin		857		860	
Selling, general and administrative expenses		338		303	
Research and development expenditures		188		180	
Other charges		26		21	
Intangibles amortization		66		58	
Operating earnings		239		298	
Other income (expense):					
Interest expense, net		(56)		(54)	
Gain on sales of investments and businesses, net		2		_	
Other, net		34		45	
Total other expense		(20)		(9)	
Net earnings before income taxes		219		289	
Income tax expense (benefit)		(49)		44	
Net earnings		268	-	245	
Less: Earnings attributable to non-controlling interests		1		1	
Net earnings attributable to Motorola Solutions, Inc.	\$	267	\$	244	
Earnings per common share:	<u> </u>	201	<u> </u>	<u> </u>	
Basic	\$	1.59	\$	1.44	
Diluted	\$	1.54	\$	1.41	
Weighted average common shares outstanding:	Ψ	1.01	Ψ		
Basic		168.0		169.3	
Diluted		173.1		173.2	
		Percentage	of Not S	alos*	
Net sales from products		55.3 %		52.2 °	
Net sales from services		44.7 %		47.8 9	
Net sales		100.0 %		100.0 %	
Costs of products sales		52.4 %		47.3 9	
Costs of products sales		57.6 %		56.1 %	
Costs of sales		54.7 %		51.5 %	
		45.3 %		48.5 %	
Gross margin		17.9 %		17.1 %	
Selling, general and administrative expenses		9.9 %		10.2 9	
Research and development expenditures					
Other charges		1.4 %		1.2 9	
Intangibles amortization		3.5 %		3.3 9	
Operating earnings		12.6 %		16.8 °	
Other income (expense):		(0.0)0((0.0)	
Interest expense, net		(3.0)%		(3.0)	
Gain on sales of investments and businesses, net		0.1 %		<u> </u>	
Other, net		1.8 %		2.5 9	
Total other expense		(1.1)%		(0.5)	
Net earnings before income taxes		11.6 %		16.3 9	
Income tax expense (benefit)		(2.6)%		2.5 9	
Net earnings		14.2 %		13.8 9	
Less: Earnings attributable to non-controlling interests		0.1 %)	<u> </u>	
Net earnings attributable to Motorola Solutions, Inc.		14.1 %		13.8 9	

Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Balance Sheets (In millions)

	April 2, 2022	Dec	ember 31, 2021
Assets			
Cash and cash equivalents	\$ 878	\$	1,874
Accounts receivable, net	1,151		1,386
Contract assets	999		1,105
Inventories, net	952		788
Other current assets	300		259
Total current assets	 4,280		5,412
Property, plant and equipment, net	1,080		1,042
Operating lease assets	387		382
Investments	183		209
Deferred income taxes	999		916
Goodwill	2,864		2,565
Intangible assets, net	1,304		1,105
Other assets	552		558
Total assets	\$ 11,649	\$	12,189
Liabilities and Stockholders' Equity (Deficit)			
Current portion of long-term debt	\$ 4	\$	5
Accounts payable	827		851
Contract liabilities	1,590		1,650
Accrued liabilities	1,465		1,557
Total current liabilities	3,886		4,063
Long-term debt	5,689		5,688
Operating lease liabilities	320		313
Other liabilities	2,052		2,148
Total Motorola Solutions, Inc. stockholders' equity (deficit)	(316)		(40)
Non-controlling interests	18		17
Total liabilities and stockholders' equity (deficit)	\$ 11,649	\$	12,189

Motorola Solutions, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (In millions)

	Three Months Ended			Ended	
	Apr	il 2, 2022	April 3, 2021		
Operating					
Net earnings	\$	268	\$	245	
Adjustments to reconcile Net earnings to Net cash provided by operating activities:					
Depreciation and amortization		111		110	
Non-cash other charges (income)		2		(7)	
Share-based compensation expenses		37		29	
Gain on sales of investments and businesses, net		(2)		_	
Changes in assets and liabilities, net of effects of acquisitions, dispositions, and foreign currency translation adjustments:					
Accounts receivable		248		298	
Inventories		(162)		(24)	
Other current assets and contract assets		47		149	
Accounts payable, accrued liabilities, and contract liabilities		(188)		(426)	
Other assets and liabilities		(30)		(5)	
Deferred income taxes		(179)		1	
Net cash provided by operating activities		152		370	
Investing		_			
Acquisitions and investments, net		(512)		(2)	
Proceeds from sales of investments and businesses, net		9		2	
Capital expenditures		(54)		(52)	
Net cash used for investing activities		(557)		(52)	
Financing					
Repayments of debt		(2)		(3)	
Revolving credit facility renewal fees		_		(7)	
Issuances of common stock		52		45	
Purchases of common stock		(493)		(170)	
Payments of dividends		(134)		(121)	
Net cash used for financing activities		(577)		(256)	
Effect of exchange rate changes on total cash and cash equivalents		(14)		4	
Net increase (decrease) in total cash and cash equivalents		(996)		66	
Cash and cash equivalents, beginning of period		1,874		1,254	
Cash and cash equivalents, end of period	\$	878	\$	1,320	

Motorola Solutions, Inc. and Subsidiaries Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow (In millions)

	Three Months Ended				
		April 2, 2022		April 3, 2021	
Net cash provided by operating activities	\$	152	\$	370	
Capital expenditures		(54)		(52)	
Free cash flow	\$	98	\$	318	

Motorola Solutions, Inc. and Subsidiaries Reconciliation of Net Earnings Attributable to MSI to Non-GAAP Net Earnings Attributable to MSI (In millions)

		Tł	ree Mon	ths End	ed
	Statement Line	April	April 3,	2021	
Net earnings attributable to MSI		\$	267	\$	244
Non-GAAP adjustments before income taxes:					
Intangible assets amortization expense	Intangibles amortization	\$	66	\$	58
Share-based compensation expenses	Cost of sales, SG&A and R&D		37		29
Fair value adjustments to equity investments	Other (income) expense		18		(5)
Legal settlements	Other charges (income)		11		_
Acquisition-related transaction fees	Other charges (income)		10		1
Reorganization of business charges	Cost of sales and Other charges (income)		10		16
Operating lease asset impairments	Other charges (income)		9		7
Fixed asset impairments	Other charges (income)		3		_
Hytera-related legal expenses	SG&A		2		2
Investment impairments	Other (income) expense		1		_
Gain on sales of investments	(Gain) or loss on sales of investments and businesses, net		(2)		_
Adjustments to uncertain tax positions	Interest income, net		(2)		(1)
Gain on Hytera legal settlement	Other charges (income)		(13)		_
Gain on TETRA Ireland equity method investment	Other (income) expense		(21)		
Total Non-GAAP adjustments before income taxes		\$	129	\$	107
Income tax expense on Non-GAAP adjustments			102		27
Total Non-GAAP adjustments after income taxes			27		80
Non-GAAP Net earnings attributable to MSI		\$	294	\$	324

Calculation of Non-GAAP Tax Rate (In millions)

		hree Mon	nths Ended			
	Apri	1 2, 2022	April 3,	, 2021		
Net earnings before income taxes	\$	219	\$	289		
Total Non-GAAP adjustments before income taxes*		129		107		
Non-GAAP Net earnings before income taxes		348		396		
Income tax expense (benefit)		(49)		44		
Income tax expense on Non-GAAP adjustments**		102		27		
Total Non-GAAP Income tax expense		53		71		
Non-GAAP Tax rate		15.2 %	1	17.7 %		
*See reconciliation on Non-GAAP-2 table above for detail on Non-GAAP adjustments before income taxes						
**Income tax impact of highlighted items						

Reconciliation of Earnings Per Share to Non-GAAP Earnings Per Share*

		<u>T</u>	hree Mor	nths E	nded
	Statement Line	April	1 2, 2022	Apri	il 3, 2021
Net earnings attributable to MSI		\$	1.54	\$	1.41
Non-GAAP adjustments before income taxes:					
Intangible assets amortization expense	Intangibles amortization	\$	0.38	\$	0.33
Share-based compensation expenses	Cost of sales, SG&A and R&D		0.21		0.17
Fair value adjustments to equity investments	Other (income) expense		0.10		(0.02)
Legal settlements	Other charges (income)		0.06		_
Acquisition-related transaction fees	Other charges (income)		0.06		0.01
Reorganization of business charges	Cost of sales and Other charges (income)		0.06		0.09
Operating lease asset impairments	Other charges (income)		0.05		0.04
Fixed asset impairments	Other charges (income)		0.02		_
Hytera-related legal expenses	SG&A		0.01		0.01
Investment impairments	Other (income) expense		0.01		_
Gain on sales of investments	(Gain) or loss on sales of investments and businesses, net		(0.01)		_
Adjustments to uncertain tax positions	Interest income, net		(0.01)		(0.01)
Gain on Hytera legal settlement	Other charges (income)		(0.07)		_
Gain on TETRA Ireland equity method investment	Other (income) expense		(0.12)		_
Total Non-GAAP adjustments before income taxes		\$	0.75	\$	0.62
Income tax expense (income) on Non-GAAP adjustments			0.59		0.16
Total Non-GAAP adjustments after income taxes			0.16		0.46
Non-GAAP Net earnings attributable to MSI		\$	1.70	\$	1.87
Diluted Weighted Average Common Shares			173.1		173.2
*Indicates Non-GAAP Diluted EPS					

Motorola Solutions, Inc. and Subsidiaries

Reconciliations of Operating Earnings to Non-GAAP Operating Earnings and Operating Margin to Non-GAAP Operating Margin

(In millions)

	-		4.	_	
Three	N/	n	ithe	-n	MAN.
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	April 2, 2022					April 3, 2021						
	S	roducts and ystems egration		oftware and ervices		Total	s	roducts and ystems egration		oftware and ervices		Total
Net sales	\$	1,103	\$	789	\$	1,892	\$	1,015	\$	758	\$	1,773
Operating earnings ("OE")	\$	39	\$	200	\$	239	\$	77	\$	221	\$	298
Above-OE non-GAAP adjustments:												
Intangible assets amortization expense		15		51		66		13		45		58
Share-based compensation expenses		27		10		37		22		7		29
Legal settlements		_		11		11		_		_		_
Acquisition-related transaction fees		6		4		10		_		1		1
Reorganization of business charges		8		2		10		12		4		16
Operating lease asset impairment		9		_		9		5		2		7
Fixed asset impairment		3		_		3		_		_		_
Hytera-related legal expenses		2		_		2		2		_		2
Gain on Hytera legal settlement		(13)		_		(13)		_		_		_
Total above-OE non-GAAP adjustments		57		78		135		54		59		113
Operating earnings after non-GAAP adjustments	\$	96	\$	278	\$	374	\$	131	\$	280	\$	411
Operating earnings as a percentage of net sales - GAAP		3.5 %		25.3 %		12.6 %		7.6 %		29.1 %		16.8 %
Operating earnings as a percentage of net sales - after non-GAAP adjustments		8.7 %		35.2 %		19.8 %		12.9 %		36.9 %		23.2 %

Motorola Solutions, Inc. and Subsidiaries Reconciliation of Revenue to Non-GAAP Organic Revenue (In millions)

Three Months Ended

Apr	% Change			
\$	1,892	\$	1,773	7 %
	17		_	
\$	1,875	\$	1,773	6 %
	•	17_	\$ 1,892 \$ 17	\$ 1,892 \$ 1,773 17 —