

## **SAFE HARBOR**

A number of forward-looking statements will be made during this presentation. Forward-looking statements are any statements that are not historical facts. These forward-looking statements are based on the current expectations of Motorola Solutions, and we can give no assurance that any future results or events discussed in these statements will be achieved. Any forward-looking statements represent our views only as of today and should not be relied upon as representing our views as of any subsequent date. Forward-looking statements are subject to a variety of risks and uncertainties that could cause our actual results to differ materially from the statements contained in this presentation.

Information about factors that could cause, and in some cases have caused, such differences can be found on pages 9 through 21 in Item 1A of Motorola Solutions' 2018 Annual Report on Form 10-K and in our other SEC filings available for free on the SEC's website at www.sec.gov, and on Motorola Solutions' website at <a href="https://www.sec.gov">www.sec.gov</a>, and on Motorola Solutions' website at <a href="https://www.motorolasolutions.com/investor">www.motorolasolutions.com/investor</a>

This presentation is being made on the 1<sup>st</sup> day of August, 2019. The content of this presentation contains time-sensitive information that is accurate only as of the time hereof. If any portion of this presentation is rebroadcast, retransmitted or redistributed at a later date, Motorola Solutions will not be reviewing or updating the material that is contained herein.

**Non-GAAP Statements:** Where we have used non-GAAP financial measures, reconciliations to the most comparable GAAP measure are provided, along with a disclosure on the usefulness of the non-GAAP measure, in the appendix of this presentation. These measures include "Non-GAAP Operating Expenses," "Adjusted Operating Cash Flow," "Free Cash Flow," and "Adjusted Free Cash Flow".



# HIGHLIGHTS | 02 2019

- Sales of \$1.9B, up 6%
  - Products and Systems Integration revenue up 4% driven by the Americas
  - Services and Software revenue up 9% driven by Americas and EMEA
- GAAP operating margin 18.8%, up 330 bps; GAAP EPS of \$1.18, up 12%
- Non-GAAP operating margin\* 23.9%, up 240 bps
- Non-GAAP EPS\* of \$1.69, up 16%
- Backlog of \$10.9B, up 16% year over year
- Operating cash flow of \$251M
- Subsequent to quarter end, acquired WatchGuard, a leader in in-car and body worn video for Public Safety for \$271M



## FINANCIAL RESULTS

	<b>Q2 18</b>	<b>Q2 19</b>	CHANGE
Revenue	\$1,760	\$1,860	6%
Non-GAAP Operating Earnings*	\$378	\$444	17%
Non-GAAP Operating Margin*	21.5%	23.9%	240 bps
Non-GAAP Earnings Per Share*	\$1.46	\$1.69	16%

(\$M) excluding per share amounts



<sup>\*</sup> Non-GAAP, excluding highlighted items, stock-based compensation, and intangible amortization.

## **CASH FLOW**

(\$M) TRAILING TWELVE MONTHS	<b>Q2 18</b>	<b>Q2 19</b>	CHANGE
Operating Cash Flow	\$956	\$1,652	\$696
Pension Contribution	\$500	\$0	(\$500)
Adj. Operating Cash Flow*	\$1,456	\$1,652	<b>\$196</b>
Capital Expenditures	(\$188)	(\$244)	(\$56)
Adj. Free Cash Flow**	\$1,268	\$1,408	\$140

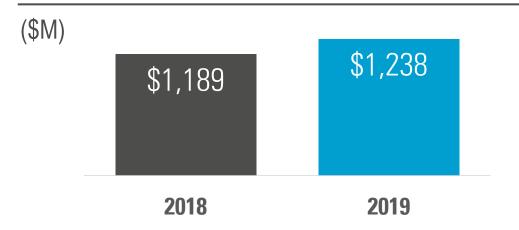
<sup>\*</sup>Adjusted Free Cash Flow, a non-GAAP financial measure, is defined as Operating Cash Flow less Capital Expenditures and adjusted to exclude the impact of \$500M contribution to the pension plan for 2018.



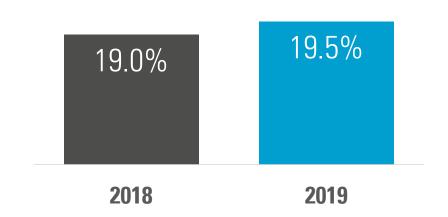
<sup>\*\*</sup>Adjusted Free Cash Flow excludes a \$500 million voluntary, debt-funded U.S. pension contribution in the first quarter 2018.

# PRODUCTS & SI | Q2

#### Revenue



#### Non-GAAP Operating Margin % \*



- Revenue up 4%, driven by Americas
- Non-GAAP operating margin up 50 bps
- Notable wins and achievements:

### Land Mobile Radio

- \$60M P25 additional orders for statewide system in North Dakota
- \$46M P25 order for Oakland County Michigan
- \$34M P25 order for Washington Metropolitan Area Transit Authority

### Video Security Solutions

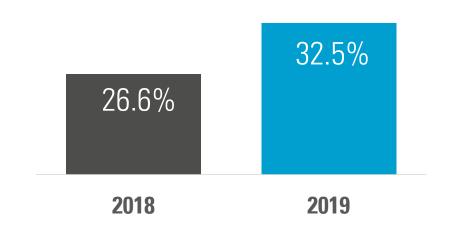
- \$5M of public safety contracts in Broward County, FL and the Cleveland metro area
- Several multi-million dollar wins in education



# SERVICES & SOFTWARE | Q2



#### Non-GAAP Operating Margin % \*



- Revenue up 9%, driven by Americas and EMEA
- Non-GAAP operating margin up 590 bps driven by higher sales, gross margin expansion, and lower opex
- Notable multi-year wins and achievements:

### Services

- Signed \$200M ESN extension through end of 2024
- \$60M P25 multi-year contract with the state of Tennessee, extending service through 2028

#### **Software**

- \$59M 5 year contract extension to provide license plate data and analytical software
- \$5M records management contract with Baltimore county



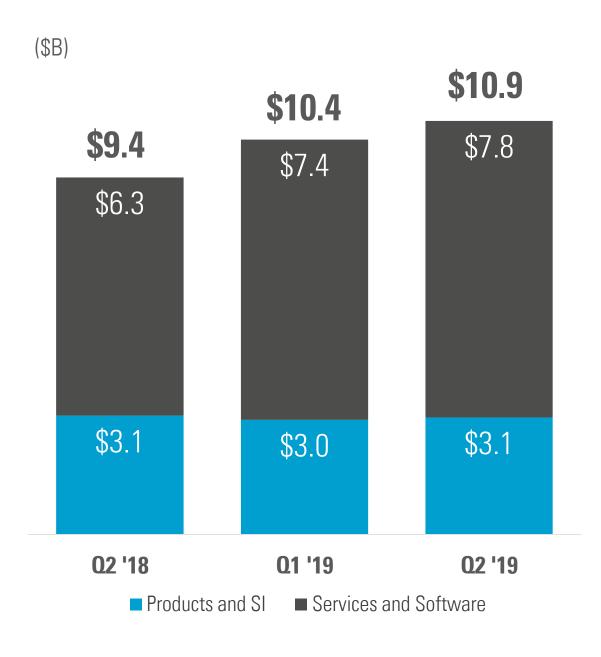
### **REGIONAL REVENUE**

(\$M)	<b>Q2 18</b>	<b>Q2 19</b>	Change
AMERICAS	\$1,209	\$1,347	11%
EMEA	\$382	\$356	(7%)
AP	\$169	\$157	(7%)
TOTAL	\$1,760	\$1,860	6%

- Americas up on growth in Software, Avigilon, and LMR
- **EMEA** down due to 2 large system deployments in the Middle East & Africa in the prior year and FX headwinds, partially offset by growth in Europe
- AP down driven by FX headwinds and China



# **BACKLOG TREND**



#### **Services and Software**

- Y/Y up \$1.5B driven by the Airwave and ESN extensions as well as Americas multi-year contracts
- Q/Q up \$430M driven by Americas multi-year contracts and the ESN extension

### **Products and Systems Integration**

- Y/Y down \$48M driven by 2 large system deployments in Middle East & Africa, partially offset by growth in Americas
- Q/Q up \$62M driven by growth in Americas



## **OUTLOOK (NON-GAAP)\***

#### Q3 2019

Revenue Growth approx. 6.5%

Non-GAAP EPS \$1.91 - \$1.96

#### PRIOR FULL-YEAR OUTLOOK MAY 2

Revenue Growth 6% to 7%

Non-GAAP EPS \$7.60 - \$7.72

### **UPDATED FULL-YEAR 2019**

Revenue Growth 7% to 7.5%

Non-GAAP EPS \$7.67 - \$7.77

#### **Q3** Details

- Approx. \$20M FX headwind
- Effective tax rate approx. 25%
- Fully diluted share count approx. 177M

#### **Full-Year Details**

- Approx. \$115M FX headwind
- WatchGuard revenue ~\$40M; EPS slightly dilutive
- Effective tax rate 24% to 25%
- Fully diluted share count approx. 176M



# **Q&A PARTICIPANTS**

**GREG BROWN** 

Chairman and CEO

**GINO BONANOTTE**Executive Vice President and CFO

Executive Vice President, Services & Software

Vice President, Investor Relations



### **USE OF NON-GAAP MEASURES**

In addition to the GAAP results provided during this event, Motorola Solutions has provided certain non-GAAP measurements. Motorola Solutions has provided these non-GAAP measurements as a measure to help investors better understand its core operating performance, enhance comparisons of Motorola Solutions' core operating performance from period-to-period and to allow better comparisons of Motorola Solutions' operating performance to that of its competitors. Among other things, the Company's management uses these operating results, excluding the identified items, to evaluate the performance of its businesses and to evaluate results relative to incentive compensation targets. Management uses operating results excluding these items because they believe this measure enables them to make better period-to-period evaluations of the financial performance of its core business operations. There are inherent limitations in the use of operating results excluding these items because the company's GAAP results include the impact of these items. The non-GAAP measures are intended only as a supplement to the companyle GAAP measures and the Company compensates for the limitations inherent in the use of non-GAAP measures by using GAAP measures in conjunction with the non-GAAP measures. As a result, investors should consider these non-GAAP measures in addition to, and not in substitution for, or as superior to, measures of financial performance prepared in accordance with GAAP.

Details of these items and reconciliations of the non-GAAP measurements provided during this presentation to GAAP measurements can be found in the Appendix to this presentation and on Motorola Solutions' website at <a href="https://www.motorolasolutions.com/investor">www.motorolasolutions.com/investor</a>



### **USE OF NON-GAAP MEASURES**

"Non-GAAP Operating Expenses," "Adjusted Operating Cash Flow," "Free Cash Flow," and "Adjusted Free Cash Flow" are non-GAAP measures and should not be considered replacements for results in accordance with accounting principles generally accepted in the U.S. ("GAAP"). These non-GAAP measures may not be comparable to similarly-titled measures reported by other companies. The primary limitation of these measures is that they exclude the financial impact of items that would otherwise either increase or decrease our reported results. This limitation is best addressed by using these non-GAAP measures in combination with the most directly comparable GAAP measures in order to better understand the amounts, character and impact of any increase or decrease in reported amounts. The following provides additional information regarding these non-GAAP measures:

Non-GAAP Operating Expenses - R&D and SG&A expenses adjusted for stock based compensation expenses, reorganization charges, intangibles amortization expenses, and other highlighted items.

Adjusted Operating cash flow - Adjusted operating cash flow information reflects operating cash flow under GAAP excluding a \$500 million voluntary, debt-funded U.S. pension contribution in the first quarter 2018. The Company has excluded the impact of this contribution because the company believes that this item does not reflect expected future operating cash flows and does not contribute to a meaningful evaluation of the company's current operating cash flow performance or comparisons to the company's past operating cash flow performance.

**Free Cash Flow** - Operating Cash Flow minus CAPEX. We believe Free Cash Flow provides useful information to investors as it provides insight into the primary cash flow metric used by management to monitor and evaluate cash flows generated from our operations. This measure is also used as a component of incentive compensation.

**Adjusted Free cash flow** - Free Cash Flow excludes a \$500 million voluntary, debt-funded U.S. pension contribution in the first quarter 2018. The Company has excluded the impact of this contribution because the company believes that this item does not reflect expected future free cash flows and does not contribute to a meaningful evaluation of the company's current free cash flow performance or comparisons to the company's past free cash flow performance.



### SUPPLEMENTAL NON-GAAP MEASURES

Motorola Solutions, Inc. and Subsidiaries Non-GAAP Trend (In millions, except for per share amounts)

Net sales GAAP gross margin

Non-GAAP gross margin adjustments:

Avigilon purchase accounting adjustment Stock-based compensation expense

Reorganization of business charges

Non-GAAP gross margin

GAAP Operating earnings ("OE")

Non-GAAP OE Adjustments:

Stock-based compensation expense

Reorganization of business charges

Intangibles amortization expense

Other highlighted items

Non-GAAP OE

GAAP OE%

Non-GAAP Adj %

Non-GAAP OE %

GAAP Other income (expense)

Non-GAAP Below OE adjustments

Non-GAAP Other income (expense)

GAAP Earnings (loss) from continuing operations\*

Non-GAAP OE adjustments

Non-GAAP below OE adjustments

Non-GAAP tax adjustments and effect

TOTAL Non-GAAP Earnings from continuing operations

GAAP Continuing operations earnings per share ("EPS")

EPS adjusted for dilution\*\*

Non-GAAP Continuing operations EPS adjustments

Non-GAAP Continuing operations EPS

Diluted, w eighted average shares outstanding

O,	l '15	Q2 '15	Q3 '15	Q4 '15	Q1 '16	Q2 '16	Q3 '16	Q4 '16	Q1 '17	Q2 '17	Q3'17	Q4'17	Q1'18	Q2'18	Q3'18	Q4'18	Q1'19	Q2'19
	1,223 \$			1,682	\$ 1,193 \$				\$ 1,281				\$ 1,468					
	548	648	685	838	502	676	762	928	570	690	794	970	669		901	1088	773	931
														10	0			
	3	2	2	2	2	2	2	3	2	2	2	2	2	10 2	9	3	4	3
	2	3	1	4	16	8	1	18	4	2	2	1			4	43	4	4
					_													
	553	653	688	844	520	686	765	949	576	694	798	973	676	841	917	1134	781	938
	108	210	220	378	88	212	330	417	173	261	347	503	171	273	294	516	229	349
	18	17	16	18	15	16	15	13	15	14	14	15	15	15	16	17	23	27
	12	13	14	38	7	19	6	48	15	1	6	11	8	18	21	15	4	8
	2	3	2	2	13	38	31	30	36	37	39	39	41	53	46	48	50	52
	-	-	26	5	13	17	-	-	(33)	(1)	2	(5)	18	-	59	8	1	1
\$	145 \$	248 \$	281 \$	447	\$ 154 \$	312 \$	385 \$	529	\$ 212 \$	316 \$	412	\$ 566	\$ 260	\$ 378	\$ 452 \$	650	\$ 315 \$	3 444
	8.8 %	15.4 %	15.5 %	22.5 %	7.4 %	14.8 %	21.5 %	22.1 %	13.5 %		21.1 %	25.7 %	11.6 %				13.8 %	18.8 %
ı	3.1 %	2.7 %	4.3 %	4.1 %	7.4 % 5.5 %	7.0 %	3.6 %	6.0 %	3.0 %	17.4 % 3.7 %	3.9 %	3.2 %	6.1 %	15.5 % 6.0 %	15.8 % 8.5 %	22.9 % 5.9 %	5.2 %	5.1 %
	1.9 %	18.1 %	19.8 %	26.6 %	12.9 %	21.8 %	25.1 %	28.1 %	16.5 %	21.1 %	25.0 %	28.9 %	17.7 %	21.5 %	24.3 %	28.8 %	19.0 %	23.9 %
	70	, .	. 0.0 70	20.0 /0	.2.0 /0	20 /0	2011 70	2011 70	10.0 70	,	20.0 70	20.0 70	,	2.10 /0	2 0 /0	20.0 70	.0.0 /0	20.0 70
	20	5	(23)	(1)	(66)	(45)	(37)	(55)	(53)	(56)	(61)	(38)	(31)	(46)	(24)	(52)	(44)	(74)
	46	32	-	39	(36)	-	-	(26)	(6)	(17)	(20)	(2)	(4)	(2)	19	(1)	(8)	(23)
	(26)	(27)	(23)	(40)	(30)	(45)	(37)	(29)	(47)	(39)	(41)	(36)	(27)	(44)	(43)	(51)	(36)	(51)
	87	150	126	277	17	107	192	243	77	131	212	(575)	117	180	247	423	151	207
	37	38	61	69	66	100	55	112	39	55 47	65	63	89		158	134	86	95
	(46)	(32)	- (24)	(39)	36	- (27)	- (4.4)	26	6	17	20	2	4 (22)		(19)	1	8	23
	5	(13)	(21)	(27)	(27)	(27)	(14)	(35)					\$ (22)	\$ (36)	\$ (51) \$	(100)	` ′	· í
\$	83 \$	143 \$	166 \$	280	\$ 92 \$	180 \$	233 \$	346	\$ 120 \$	189 \$	259	\$ 355	\$ 188	\$ 251	\$ 335 \$	458	\$ 223 \$	298
\$	0.40 \$	0.72 \$	0.63 \$	1.56	\$ 0.10 \$	0.61 \$	1.13 \$	1.43	\$ 0.45 \$	0.78 \$	1.25	. ,	\$ 0.69	\$ 1.05	\$ 1.43 \$	2.44	\$ 0.86 \$	1.18
	(0.03)	(0.04)	0.10	0.00	0.40	0.42	0.24	0.60	0.26	0.24	0.00	(3.40)	0.44	0.44	0.51	0.40	0.40	0.51
\$	(0.02) 0.38 \$	(0.04)	0.19 0.82 \$	0.02 1.58	0.42 \$ 0.52 \$	0.42 1.03 \$	0.24	0.60 2.03	0.26 \$ 0.71 \$	0.34 1.12 \$	0.28	5.50 \$ 2.10	0.41 \$ 1.10	0.41 \$ 1.46	0.51 \$ 1.94 \$	0.19	0.42 \$ 1.28 \$	0.51
Ψ	υ.ου φ	, о.оо ф	υ.υ∠ φ	1.50	ψ ∪.υ∠ Φ	1.US \$	ι.υ/ φ	2.03	ψ 0.71 \$	µ 1.1∠ ↓	1.00	ψ 2.10	ψ 1.10	ψ 1.40	ψ 1. <del>54</del> ↓	2.03	ιψ 1. <b>∠</b> Ο Φ	, 1.09
	217.8	209.5	201.3	177.5	177.0	174.8	169.6	170.4	169.9	169.0	169.0	168.9	170.6	171.7	172.6	173.4	174.6	176.1
								··										

<sup>\*</sup> Amounts attributable to Motorola Solutions, Inc. common shareholders

<sup>\*\*</sup> Under U.S. GAAP, the accounting for a net loss from continuing operations results in the presentation of dilutive earnings per share equal to basic earnings per share, as any increase in basic shares would be anti-dilutive to earnings per share. As a result of the highlighted items identified during Q4 2017, the Company reported a net loss from continuing operations within our GAAP Consolidated Statement of Operations, while reporting income on a non-GAAP basis. An adjustment is shown to reflect the dilution of 7.2 million dilutive shares outstanding in Q4 2017.



